Market Dynamics and Technological Innovations of Critical Raw Materials

A paradigm shift needed?

Christophe XERRI

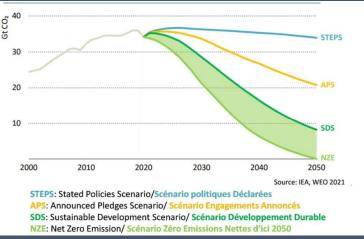
President and Senior Consultant

The Sailing Brain Consulting

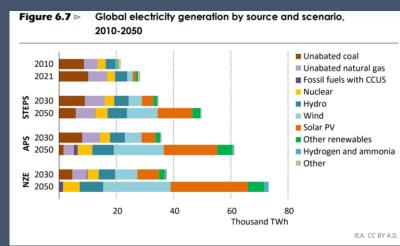


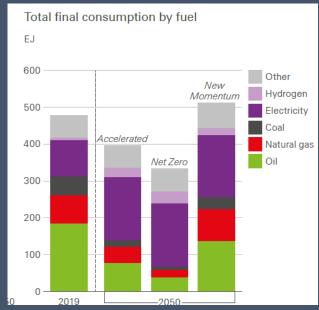


We all know this: more electricity needed! And let's have it no / low carbon

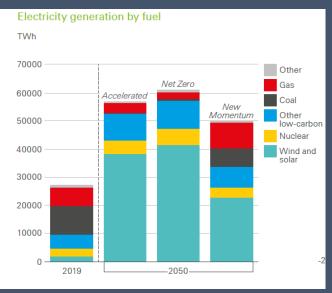


IEA / WEO scenarii





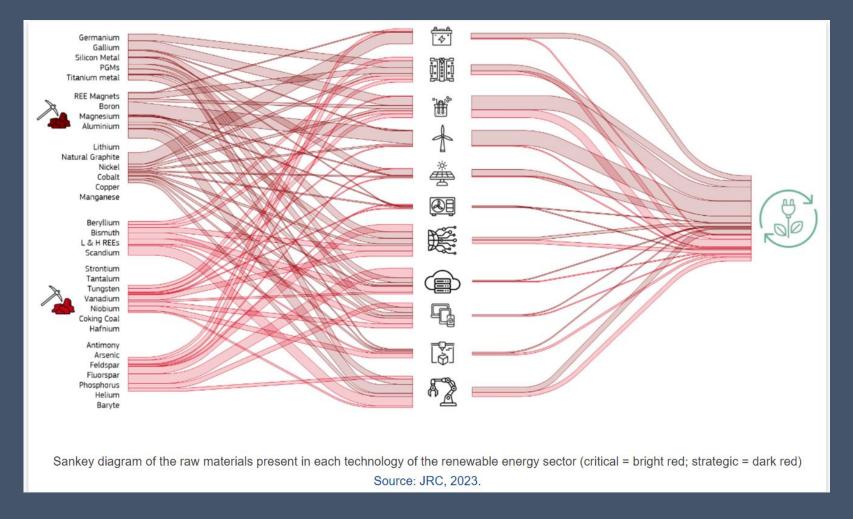
BP Outlook



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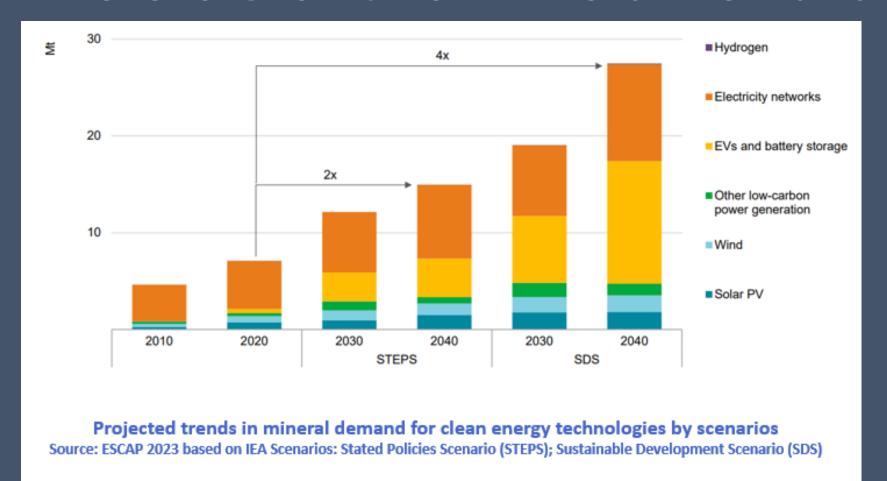


We are all aware of this: Low Carbon energies need mineral resources



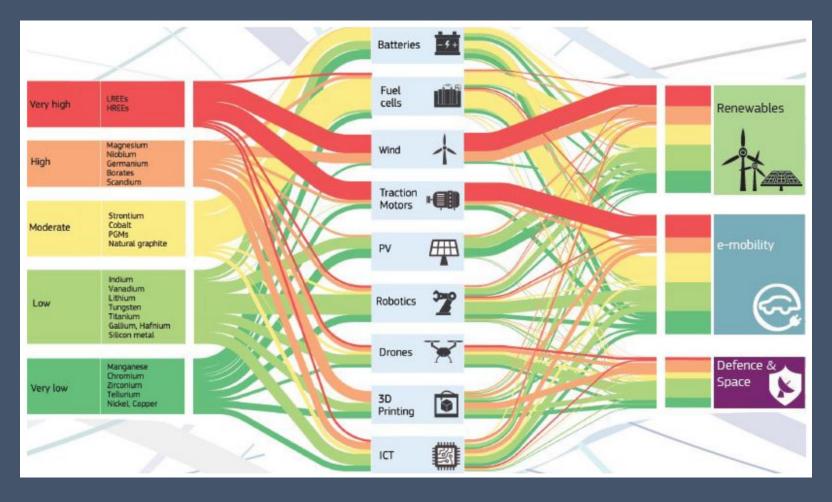


And we are talking big !!! Here is Growth of Mineral Demand





So we are all aware of this: Supply risk must be managed





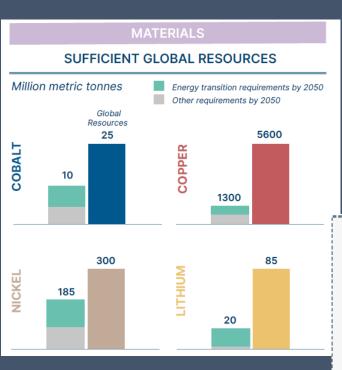
Where are investments going?

- Solar and wind electricity generation
 - Permitting are slowing down projects' schedules
 - But also costs and concerns of availability of raw materials
- Batteries GigaFactory and R/D
 - Trend: geographical diversification / on-shoring

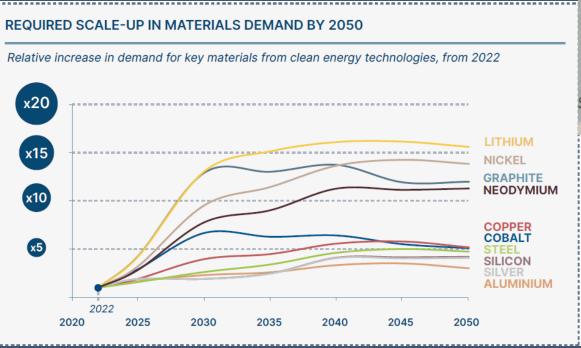
Is that enough to reach the target?
What about upstream and downstream?

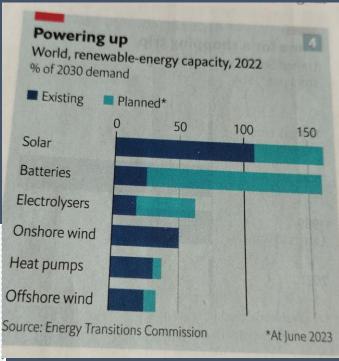


Upstream: a gap to close!



In the ground: OK!





Manufacturing plants : OK!

There or can be easily added



Address long lead schedule to be on time



Investment needed NOW

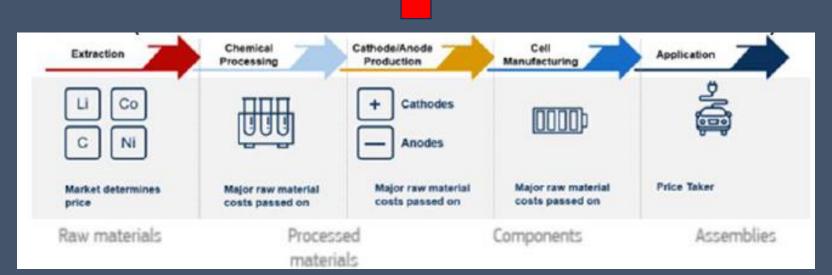
Enabler for success of next steps of supply chain



EV / Batteries: towards vertical integration?



Should VC enter the mining world to secure their investment portfolio

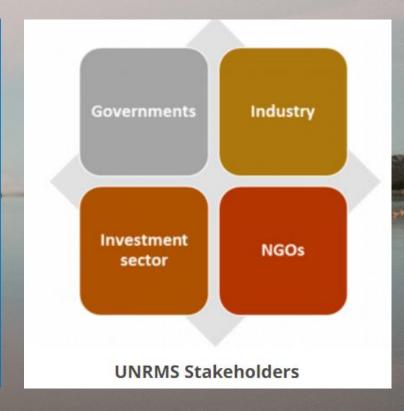




What UNMRS brings: more information, more trust

 A way to address all dimensions of resources: exploration, mining, and circularity

An approach to discuss environmental and social issues





What UNMRS shall develop: an international CRM information dashboard

- Voluntary contribution from all interested parties
- A trusted reference for all stakeholders
- A transparency framework
- An enabler of global cooperation

The UNRMS based dashboaord should help VCs and Financing Institutions to invest in mining in line with their sustainability criteria

First step: mining – resources in the ground

Second step: processing - resources in the supply chain

Third step: in-service resources in products



What about Technology and Use?

What happens in the "above the ground " space is as important as what happens in the "below the ground" space of geology and mining



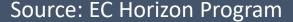
Technology Improvements can be expected at each stage to make the best use of a finite resource



- Recovery of low-grade deposit
- Efficiency of refining and processing
- HORIZON-CL4-2024-RESILIENCE-01 **RESILIENT VALUE CHAINS 2024** Topic(s) Title disponible Action(s) (2nde étape) HORIZON-CL4-Exploration of critical raw materials in 20 000 000 HORIZON Research 19/09/2023 07/02/2024 2024-RESILIENCEdeep land deposits (RIA) HORIZON-CL4-22 000 000 **HORIZON** 19/09/2023 07/02/2024 Technologies for processing and 2024-RESILIENCErefining of critical raw materials (IA) Innovation Actions

- Energy density / efficiency
- LCA, no waste,

Strengthening R/D is on-going





Servitization as a driving force

- Work on DESIGN !!! Do it NOW !!!
 - Think of resource as a service provider
 - Optimize material and energy requirement



- Be ready to recover when resources will become available in large quantities
 - end of life of the first use
- Investigate the **new services and use** a given material can offer
- Incentivize recycling for critical material resources' partner countries
 - Two steps royalties (primary use, next use) enabled by blockchain traceability
 - Localize manufacturing and then recycling technologies for low carbon systems (batteries, solar panel, wind mills, etc ...)





The Real Paragdim Shift

Green Renewable Energies



Red Critical Raw Material

Investments needed on **both** sides

UNRMS based dashboard to facilitate VCs and IDBs financing of CRM projects

Servitization and circular economy to be developed now, to provide additional CRM resources tomorrow as demand will increase

