



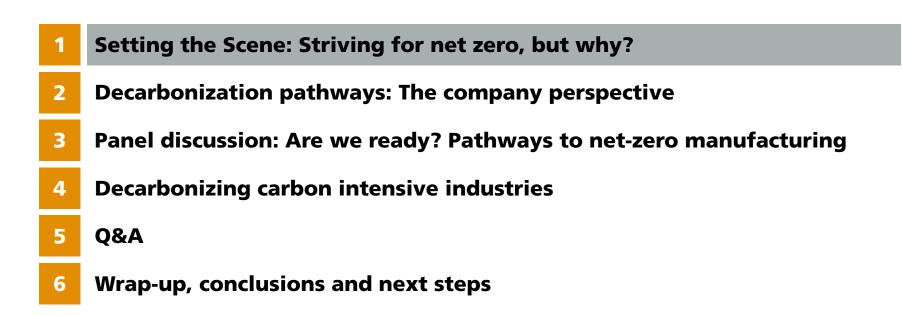
THE TOP TEMPER HOTEMPEREDE

#### Workshop on Pathways to Effectively Decarbonizing Industry

in the framework of the eighth session of the Group of Experts on Energy Efficiency Geneva and online, 20 September 2021, from 4.30 to 6.00 p.m. (16:30 to 18:00) CEST

#### Are we ready? Pathways to net-zero manufacturing

featuring: Kerstin Kohler (SICK AG)  $\circ$  Francisco Alanis (Advisian)  $\circ$  Branko Dunjic (Cleaner Production Centre of Serbia)  $\circ$  Michael Heinze (INTENSE AG)  $\circ$  Hannes MacNulty (Green Industry Platform)  $\circ$  Iva Brkic (Carbon Neutrality Project)  $\circ$  Stefan M. Buettner (Task Force Industrial Energy Efficiency & EEP)



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#### University of Stuttgart

Institute for Energy Efficiency in Production EEP

# Striving for net zero, but why?

Opening & Setting the Scene

Stefan M. Buettner



University of Stuttgart Institute for Energy Efficiency in Production EEP

@StefanMBuettner

# Societal expectations are rising

#### Why strive for net zero now?

CLIMATE HOME NEWS

#### EU €750 billion Covid recovery fund comes with green conditions

Published on 27/05/2020, 2:37pm

A quarter of spending has been earmarked for climate action and a 'do no harm' clause rules out environmentally damaging investments

#### The New Hork Times

#### **Big Business Says It Will Tackle Climate** Change, but Not How or When

In Davos, business leaders were newly vocal about the danger, though they gave few details about how they would reform their practices.

#### edie Disclose climate risks or face divestment, investors warn Europe's largest companies

17 November 2020, source edie newsroom

A coalition of investors representing more than \$9trn of assets has asked some of Europe's largest and highest-emitting companies, like Shell and Maersk, to prove they are aligning with the Paris Agreement and to improve climate risk disclosure.

**Bloomberg Green** 

Finance

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#### Long-Term Investors Now Hold Sway Over ESG

Investors are having more success on climate change, and increasingly are pushing companies on human rights, diversity and pay equity.

#### Climate change: How a green new deal really could go global

#### BBC NEWS

#### Trade unions around the world support global climate strike

Adults, businesses and trade unions asked to join youth climate campaign

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Guardian



# What are the implications for my company?



# Why strive for net zero now?

### What are the implications for my company?

Expected ir	ncrease in cost of	energy-rela	ted emissio	ns (excludin	g electricity)		CO₂- price (nEHS €/tCO₂	· · · · · · · · · · · · · · · · · · ·
Company	Energy consumption	2021	2022	2023	2024	2025	2026	Based on damage:
size	(non- electricity)	25€	30 €	35 €	45 €	55€	55-65€	180 €
Small	634 MWh	7,200€	8,700€	10,000€	13,000€	15,900 €	18,750€	52,000€
Medium	13.5 GWh	157,000€	189,000€	220,000€	283,000€	346,000 -	€ 409,000 €	1.13 mil €
Large	7.5 TWh	78 mil €	93.8 mil €	109 mil €	140 mil €	172 mil €	€ 203 mil €	562 mil €

#### What options do you have?

- Accept additional costs at the expense of profit/margin/product prices
- Substitute energy sources for lower emissions (trade-off CO<sub>2</sub> price vs. additional cost tariff)
- Invest instead of paying the  $CO_2$  price  $\rightarrow$  reduction of the due levy by investing in emission, cost-reducing efficiency, process optimisation, and local energy generation

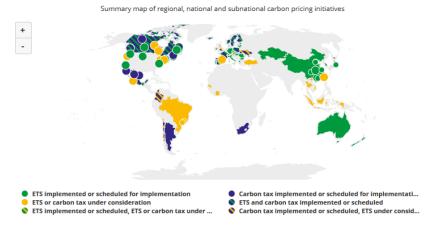
#### Source: Deutsches Global Compact Netzwerk 2018





# What are the implications for my company?

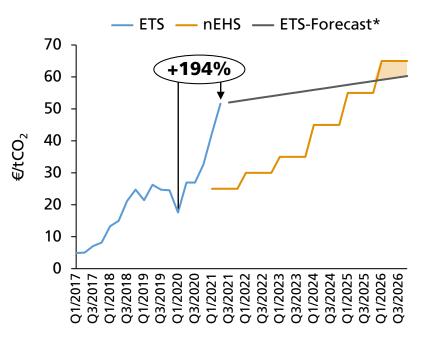
#### Growing number of schemes and escalating emission prices



#### EU Emission Trading System (ETS)

- Rises rapidly with tightening of EU 2030 emissions targets
- Expansion to additional sectors under consideration (currently: electricity + selected industrial sectors)
- €65 price projection for 2030 is likely to be exceeded
- 50% increase in 6
- High uncertainty leads to difficulty in planning

\*EU Commission ALLBNK Scenario, ETS last updated on 01/06/2021 Source: The World Bank, EU Commision, TradingView



#### **DE-National Emissions Trading Scheme (nEHS)**

- Energy-related emissions (excluding electricity)
- Established price plan until 2025/6 (court decision may change this)

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# How do companies react?



# **Carbon neutrality announcements by companies**

#### Assumed motivation, considerations, and benefits:

#### Case study: automotive industry supplier

- Demonstrate leadership and apply pressure on competitors (massive PR)
- Appear **conscious** to **attract** scarce skilled personnel/graduates
- Show being on top of the game/innovate to establish future-proof business in the **disrupted** automotive **sector**
- **Impose pressure** on their **supply chain** to deliver zero-carbon products
- Remain **attractive to** growing **investors** that abandon non-future-proof business models
- Create an **economic sense**:
  - Invest 2bn EUR over 11 years to have a total cost of 1bn EUR by 2030 (+ where applicable additional savings from avoided future CO<sub>2</sub>-tax)
  - Vertical internalisation:
    - Disconnect early from the increasing costs and supply shocks  $\rightarrow$  gain control over risks & costs
    - Reduce payments to "others" (general costs of energy)
  - Compensate remaining emissions by e.g., 'scrappage bonus' for own product range; using own technology in aid-based compensation projects
  - Gain energy productivity increase/competitiveness
  - Monetise the opportunity of showing others how to become net zero

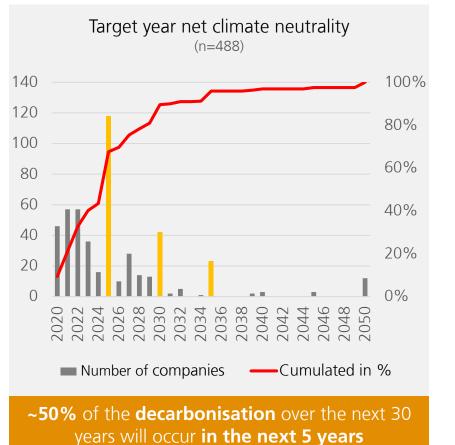






# How do German manufacturers react?

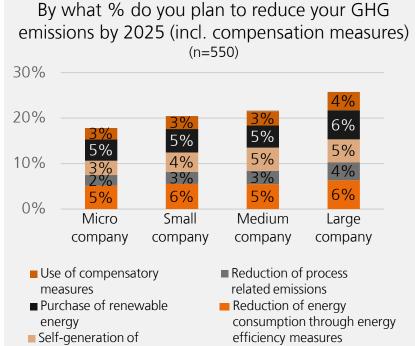
#### LEFT: 60% of companies aim for net-zero – 2/3rd by 2025 (preCOVID) RIGHT: Companies intend to reduce emissions by ca. 23% by 2025



Source: EEP Energieeffizienz-Index der deutschen Industrie 2019/II, -2020/I

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Others

~60% of the planned measures by 2025 are of a local nature





renewable energy



# Why should local measures be prioritised?

#### **Boosting resilience in manufacturing**

#### On-site - direct footprint reduction "Energy Efficiency is not in competition with Increased energy and material Green House Gas efficiency and productivity reduction – to the - Electricity contrary, Energy - Heat Efficiency is an integral - Cold part of reducing the - Compressed air environmental footprint." SMB Decentralised generation of 0 renewable energies Off-site - indirect footprint reduction Energy flexibility and storage Purchase of renewable energies "On-site action is key to increase resilience against external shocks." SMB

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Der Weg zur Klimaneutralität

wirtschaftlichen Maßnahmenmix Stefan M. Büttner, Diana Wang, Christian Schnei-

Bausteine einer neuen Methodik zur Bestimmung eines

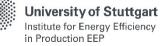
ng des traditionellen Vergehens bei der Wirtschaftlichkeitsrechnun diage wird eine diotale Lösung beschrieben, welche eine opfin

eichtert, um Unternehmen

Compensation measures

IPA.

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# Why should local measures be prioritised?

**Economic factors could help with sequence: How do the measures have a lasting effect on running costs?** Mix of Measures for the planned greenhouse gas reduction

- Reduction:
  - Reduction of energy demand reduces emissions
    - $\rightarrow$  organizational optimizations/one-time investment required
    - → running costs (energy) decrease
  - Process adaptation reduces emissions
    - $\rightarrow$  one-time investment required
    - → running costs (energy) unchanged
- Substitution:
  - Own production of renewable energies reduces emissions
    - $\rightarrow$  but one-time investment required
    - → running costs (energy) decrease
  - Change of energy source reduces emissions
    - → Energy unit may cost more per unit, !availability!
    - → running costs (energy) increase slightly
- Compensation (or do nothing): Emissions still exist
  - $\rightarrow$  their compensation (or CO<sub>2</sub>-price were applicable) costs permanently per unit
  - → running costs (emissions) increase

Further developed according to ACEEE-EEP Industrial Decarbonisation Considerations (2020)





# **Establishing clarity on the terminologies**

# Only a common understanding on targets allow reaching them effectively

The New York Times

#### Japan's New Leader Sets Ambitious Goal of Carbon Neutrality by 2050

The announcement, coming weeks after a similar pledge by China, will require a major overhaul of the infrastructure in Japan, which remains heavily dependent on fossil fuels.

Gironmental,

Source: EE-IP.org, ICLEI, The New York Times (2020)



26 October, 2020



Japan to go climate neutral with support of net zero cities

#### Reduction & compensation of:

CO<sub>2</sub> emissions

- $CO_2$  + non-fluorinated greenhousegases (CH<sub>4</sub>, N<sub>2</sub>O) + fluorinated GHGs (HFC, PFC, SF<sub>6</sub>, NF<sub>3</sub>)
- $CO_2$  + non-fluorinated GHGs + fluorinated GHGs + all other substances that negatively impact the environment and health e.g., particulate matter, soot, NOx,  $SO_2$

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# What target dimension are companies working towards?



# What is the target dimension?

#### More than 1 out of 2 companies optimise their energy demand and/or work on CO<sub>2</sub> emissions reduction; 10% don't optimise

The EU has set a target to be climate neutral by 2050 and is currently revising the 2030 targets. What are you optimising your company towards - which of the following options apply to your company?

Percentage of companies Energy demand optimisation 58%  $CO_2$  emissions reduction (incl. energy demand) 53% GHG emissions reduction 36% Reduction of all environmental impacts 36% Optimisation not planned 10% Do not know 4%

(n=834, n'=1663)

#### Source: EEP Energieeffizienz-Index der deutschen Industrie 2020/II

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# Where do we stand?

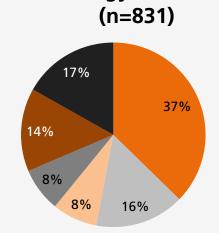


# Knowledge of own CO<sub>2</sub> emissions are an important basis

Half of the companies are aware of their own emissions. Especially for energy-related emissions there is there is a need to catch up more quickly

#### Are you aware of your company's CO2 emissions?

Process-related (n=829)



**Energy-related** 

- Yes, the CO2 emissions for each site of our company are
- Yes, CO2 emissions are known for the entire company
- No, are not known because we do not know how to capture them
- No, are not known, because the recording is too timeconsuming
- No, for other reasons

#### © EEP Energieefficiancy-Index - 2. half-year 2020





### Awareness level savings potentials of crosssectional technologies

The majority of companies have no knowledge about their energy saving potentials in the cross-sectional technologies used (exception: lighting)

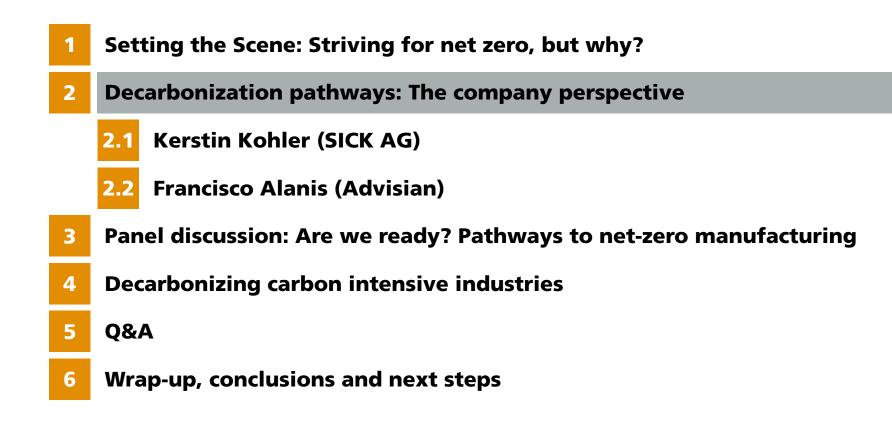
Do you know the percentage energy savings Do you know the percentage energy savings potential\* in your company for these crosspotential\* in your company for these crosssectional technologies? (n=643, n'=3851) sectional technologies? (if technology available, n=643, n'=3077) 0% 25% 50% 75% 100% 0% 25% 50% 75% 100% Lighting 45% 50% 5% Lighting 45% 50% Compressed No Compressed 45% 38% 45% 17% 38% Air Air Pump **Pump Systems** 46% 33% 46% 21% 33% No Systems Do not have Cooling Cooling technol 26% 42% 32% 26% 42% Systems **Systems** ogy Yes Yes Heat Supply Heat Supply 47% 19% 35% 47% 35% Ventilation Ventilation 52% 52% 26% 22% 22% Systems Systems

Source: Energy Efficiency Index of German Industry: 2021/1, EEP(2021) \*with the same output/utilisation ratio, i.e. efficiency increase

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- **2** Decarbonization pathways: The company perspective
  - 2.1 Kerstin Kohler (SICK AG)
  - 2.2 Francisco Alanis (Advisian)
- **3** Panel discussion: Are we ready? Pathways to net-zero manufacturing
- 4 Decarbonizing carbon intensive industries
- 5 Q&A
- 6 Wrap-up, conclusions and next steps





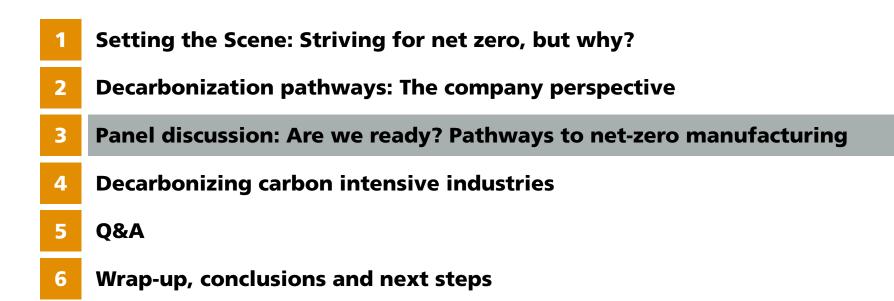


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# **Panel discussion**

#### Are we ready? Pathways to net-zero manufacturing

#### **Moderator:**



#### Hannes MacNulty

Senior Industry Advisor, Green Industry Platform, and Co-Chair, Task Force on Industrial Energy Efficiency

#### **Panellists:**

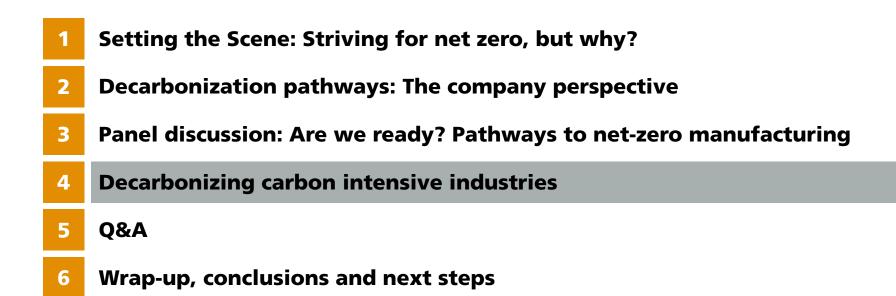


**Advisian** 

	<b>Ms Kerstin Kohler</b> Head of Environmental Management, SICK AG	Company		
I	<b>Mr Francisco Alanis</b> Senior Consultant, Advisian (Worley)	Perspective		
	_ , _ ,,			
	Branko Dunjic Director, Cleaner Production Centre of Serbia	Local Implementation Facilitator		

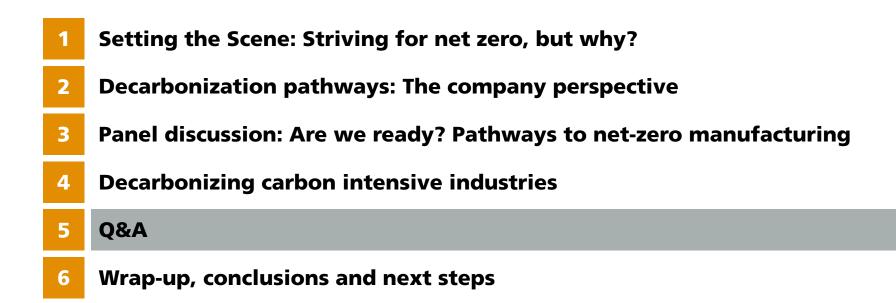












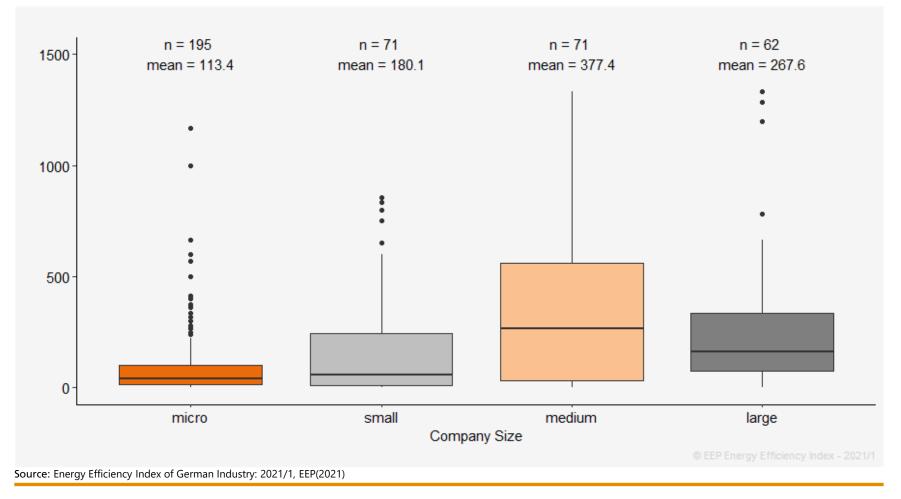
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# **Energy intensity by company size**

#### Being energy intensive is not limited to large companies



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# Mapping out the path to net-zero



# Mapping out the path to net-zero

We need to know where we are for a realistic & effective roadmap

- How effective are <u>current policies</u> considered to facilitate an increase in energy efficiency in industry?
- What measures, if any, are being taken by companies to reduce their <u>carbon footprint</u>?
- Are energy, resource and carbon footprint being considered during <u>product development</u>?
- What <u>GHG reduction</u> do companies aim for within the next 5 years?
- Impact of Covid-19 on level of ambition and planned decarbonisation action

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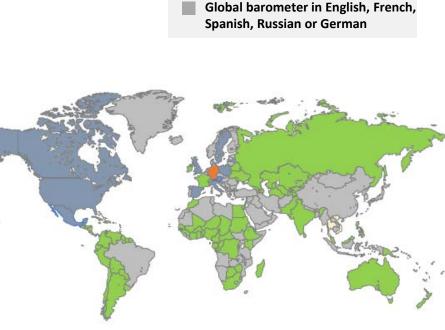
# **Ingredients to succeed**

#### Understanding the sectors' ambitions, plans and actions

This is where the *Energy Efficiency* **Barometer of Industry** comes in:

- Sheds light on the current realities in manufacturing across all company sizes, 27 manufacturing sectors and different energy intensities across Europe
- Attendees reaching out to their constituencies to aide gathering status quo evidence
- The FFBarometer covers 88 countries
- $\rightarrow$  outreach kit can be provided in 10 languages
- $\rightarrow$  outcomes will inform work of UN FCF TF Industry









**Country specific barometer** and economic indicator

**Country specific barometer** 

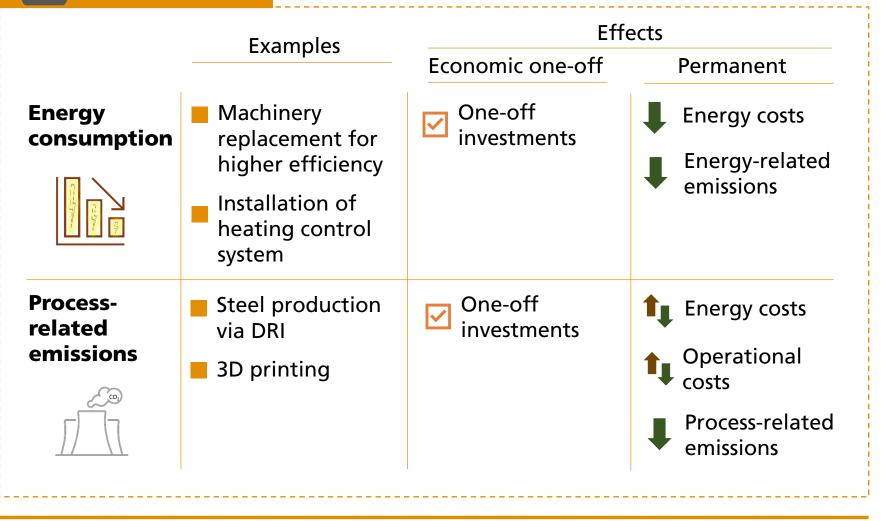
Global barometer in widely used languages

# Ingredients of net-zero pathways



# **Mitigation measures**

Reduction

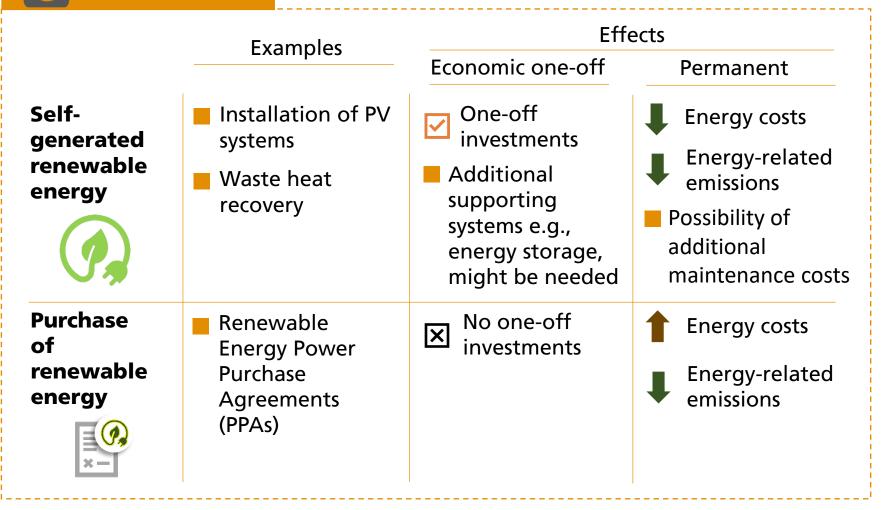






# **Mitigation measures**

#### Substitution



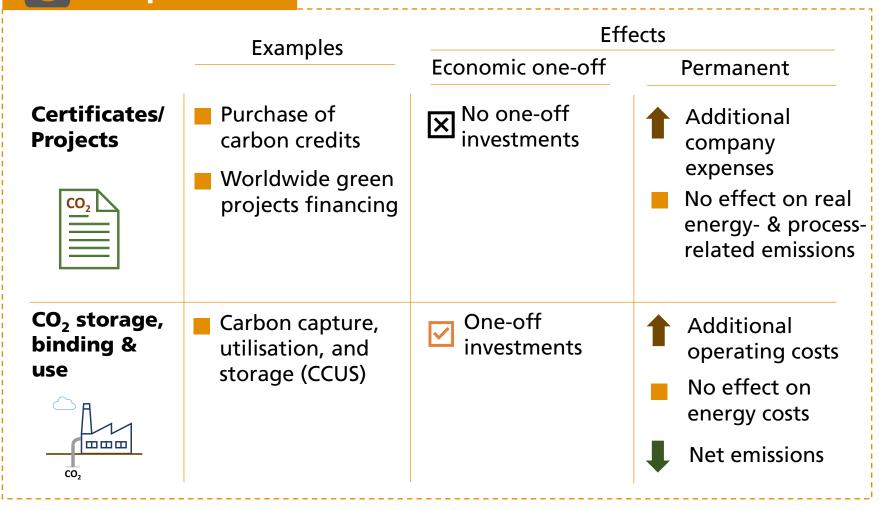
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# **Mitigation measures**

Compensation

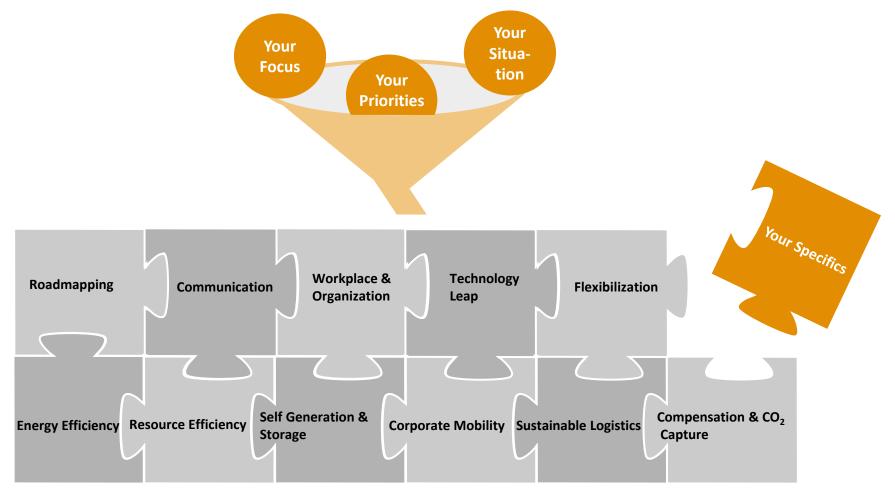






# Identifying the optimal mix of measures

#### **Each puzzle differs**



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# Thank You!



Dipl.-Volksw.

# Stefan M. Buettner

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