



**UNITED NATIONS  
ECONOMIC COMMISSION FOR EUROPE**

**COMMITTEE ON ECONOMIC COOPERATION AND INTEGRATION**

**Team of Specialists on Public-Private Partnerships  
Sixth session**

*23-24 June 2014, Palais des Nations, Geneva, Switzerland*  
**Room XVII**

**Provisional Programme**

The Team of Specialists on Public-Private Partnerships (TOS PPP) is an intergovernmental body established in 2007 that comprises over 2000 experts coming from the public and private sector. On 23-24 June 2014 the TOS PPP sixth session will focus on the development of international standards on PPPs. The UNECE Committee on Economic Cooperation and Integration (CECI) has given a mandate to TOS PPP and the UNECE International PPP Centre of Excellence to develop international PPP standards in areas with strong UN development objectives, including health, water and sanitation, ICT, roads, and renewable energy, and on transparency in procurement and zero tolerance to corruption. The seven steps by which standards will be developed and approved are found in the Annex.

## **Day 1 | Monday, 23 June 2014 (Room XVII)**

**10:00-10:20      Opening of TOS PPP, adoption of agenda and Elections of Officers**

**10:20-11:00      Developing international standards in PPPs:  
Keynote Speakers**

- **Michael Møller**, Acting Executive Secretary, UNECE
- **Marc Steiner**, Transparency International, Switzerland
- **Elaine Dezenski**, World Economic Forum

11:00-13:00

## Session I (a): Developing principles on Zero Tolerance to Corruption in PPP procurement

### Developing principles on Zero Tolerance to Corruption in PPP procurement

#### Input

A project proposal has been prepared for review by TOS PPP to address this challenge.

\*Stage 1 of the Open and transparent UNECE PPP standard development process in the Annex.

#### Issues

- i. What is the scope of the challenge in PPPs?
- ii. Are existing international and national anti-corruption measures sufficient to curb corruption in PPPs?
- iii. At what stages in the project life-cycle are the risks of corruption the highest?

#### Output

Comments on the project proposal with a view to its possible approval.

#### Next Steps

The Project Team on Zero Tolerance to Corruption will prepare a draft standard on zero tolerance to corruption in PPP procurement.

#### Project Team Discussion

- **Marc Frilet**, Project Leader, UNECE Project Team on developing a standard on zero tolerance to corruption in PPP procurement
- **Doris Chevalier**, Project Financing, Alstom Transport, France
- **Steven Van Garsse**, PPP Unit of the Flemish Government, Belgium

#### The effect of corruption on PPP projects

- **Thomas Frankl**, Managing Partner and CEO, Airport Development Partners, Switzerland

#### Support from the PPP Business Advisory Board

- **Gavin Munro**, UNECE PPP Business Advisory Board (BAB)

Q&A

13:00-15:00 Lunch Break

15:00-16:00

## Session I (b): Implementing principles on Zero Tolerance to Corruption

### Implementing principles on Zero Tolerance to Corruption

#### Input

A project proposal to develop a comprehensive and innovative scheme to implement principles on zero tolerance to corruption will be presented as a project document for review by TOS PPP.

\*Stage 1 of the Open and transparent UNECE PPP standard development process in the Annex.

#### Issues

- i. Can 'incentives' to Governments be a way to improve transparency in PPP transactions?
- ii. What sort of form could such an incentive scheme take?
- iii. How could it be implemented and managed?

#### Output

Comments on the project proposal with a view to its possible approval of developing an implementation scheme will be explored.

#### Next Steps

Prepare a draft implementation scheme

#### Panel Discussion

- **Syed Zaidi**, Project Leader, UNECE Project Team on implementing zero tolerance to corruption
- **Mike Redican**, Managing Director, Deutsche Bank, United Kingdom
- **Shyamala Shukla**, Senior Infrastructure Finance and PPP Consultant, the World Bank
- **Dmitry Berezovski**, Head of PPP Unit, Belarus

Q&A

16:00-18:00

## Session II: Putting PPPs at the heart of a Health Policy for universal coverage

### PPPs in Health Policy

#### Input

A project proposal is presented for discussion, that outlines a template of a health policy where PPPs will play a role, identifying the key issues (objectives, institutions, financing and appropriate PPP models)  
\* Stage 1 of the Open and transparent UNECE PPP standard development process in the Annex.

#### Issues

- i. How can PPP be used optimally to promote national health objectives?
- ii. What are the means that can ensure effective implementation of PPP?
- iii. What are the best models of PPPs – hospitals, diagnostics centres, clinics etc – that can achieve national health objectives and UN Development Goals?

#### Output

A revised project document.

#### Next Steps

The revised document will be submitted to the bureau of the TOS PPP for review.

#### Panel Discussion

**Moderator:** *Jan van Schoonhoven*, UNECE

#### Panellists:

- **Abu Rashed**, PPP Office, Office of the Prime Minister, Bangladesh
- **Peter Ward**, Project Leader, UNECE Project Team on PPPs in health policy
- **Paul da Rita**, Head of Global Health PPP Advisory, IFC
- **Marc Halliday**, UNECE PPP Business Advisory Board
- **Daniel Acuna**, Adviser to the Director General, World Health Organization

#### Q&A

# Day 2 | Tuesday, 24 June 2014 (Room XVII)

10:00-11:00

Session III: International PPP standards in different sectors

## International PPP standards in different sectors

Input	Issues	Output
Results of the questionnaire on the need of international PPPs standards in different sectors	<ol style="list-style-type: none"><li>i. What are the sectors where the ICoE development of international PPP standards should focus?</li><li>ii. What elements should be included in the format of an international PPPs standard for a given sector?</li><li>iii. What are the priority standards that the ICoE should develop in the next two years?</li></ol>	List of international PPPs standards to be developed in 2014 - 2015
		<b>Next Steps</b> Call of proposal for project teams and project leaders for the development of the identified international PPP standards

### Presentation on the 'Process of Developing Standards at UNECE'

- **Virginia Cram-Martos**, Director, Economic Cooperation, Trade, Land Management Division, UNECE

### Results of the questionnaire

- **Geoffrey Hamilton**, Chief, Economic Cooperation and Partnership Section, UNECE

### Q&A

### 11:00-12:30 Follow-up discussion on the PPP option to renovate the Palais des Nations: Views of the PPP Business Advisory Board<sup>1</sup>

- **Geoffrey Hamilton**, UNECE recommendations to UNOG on the feasibility of using PPPs for the renovation of the Palais des Nations
- **Sam Tabuchi**, summary of the study by Toyo University in Japan to UNOG on "Alternative project approach and funding"
- **Karan Mangroo**, Land Lease UK, "How PPPs can 'transform' the Palais des Nations into a 21<sup>st</sup> century conference-centre building: the experience of the UK Treasury"
- **Guy Perry**, Executive Director, Buildings, AECOM

<sup>1</sup> UNECE PPP Business Advisory Board was established by the UNECE Executive Committee at its sixty-eight meeting.

**Panel Discussion with members of the UNECE PPP Business Advisory Board: Is there private sector appetite in the project?**

**Bruno de Cazalet**, Former Senior Partner at Gide Loyrette Nouel

**Pedro Neves**, Andrade Gutierrez

**Bill Banks**, Ernst & Young

**Julie de Brux**, Vinci Concessions

**Rainier d'Haussonville**, Veolia

**Touraj Etezady**, Marti Invest

**Markus Schmidt**, Senior Legal Counsel, UNOG

**Q&A**

**12:30-13:00**    **Review of the work of the Team since the fifth session on 5-6 February 2013**

**13:00-15:00**    **Lunch Break**

**15:00-18:00**    **Implementation plan for the rest of 2014 and proposals for the work plan for 2015**

**Development of PPP standards:**

- Decision on the overview of the work of the UNECE International PPP Centre of Excellence in preparing international standards in PPPs ([Conference Room Paper 1](#))
- Decision of the three Project Proposals discussed in Day 1

**Presentation of new initiatives and on-going activities:**

- Indicative work plan and source of extra-budgetary funding of the PPP Business Advisory Board for 2014 and 2015
- Programme report on the Specialist Centre on Water and Sanitation
- Presentation of the strategic partnership on PPP training with the Institute for Public-Private Partnership (IP3)

**Other business**

**Adoption of the report**

## Annex

### The seven stages of the open and transparent UNECE PPP standard development process



- 1 » Project initiation by the intergovernmental process

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- 2 » Stakeholders' mobilisation to prepare the first draft of the standard

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- 3 » Developing the initial draft with stakeholders' feedback

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- 4 » 60 days Public Review

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- 5 » Endorsement by the TOS PPP Bureau and TOS PPP

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- 6 » Approval by CECI

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- 7 » Maintenance of standards