



UNECE

**Team of Specialists on Public-Private Partnerships**

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**TOOLKIT ON “HOW TO DO PPPs”  
CONTRIBUTORS TO THE MODULES**

<b>A. INTRODUCTORY</b>	
Meeting the governance challenge in PPPs	UNECE staff & Anthony Smith, Pinsent Masons and Ray Turner, Delft University of Technology
Launching a PPP programme for countries getting started with PPPs	State University – Higher School of Economics and Pinsent Masons
<b>B. POLICY AND CRITICAL ISSUES</b>	
Organizing an effective PPP programme within a government	Ed Farquharson, Partnerships UK
Creating the right legal and regulatory framework	Alex Zverev, Senior Counsel, EBRD Christopher Clement-Davies, Partner, Fulbright & Jaworski International L.L.P.
Terms and conditions of a concession agreement	Christopher Clement-Davies, Partner, Fulbright & Jaworski International L.L.P.
Mobilizing public support	Bernhard Muller, Ministry of Finance, Germany
Equipping the Project Manager with the tools to do successful PPPs	Anthony Smith and Pinsent Masons and Ray Turner, Delft University of Technology, Netherlands
Selecting best consultants	Anthony Smith and Pinsent Masons
Regional and municipal governance of PPPs	Louis Gunnigan, Head of Department of Construction Management and Technology, Dublin Institute of Technology
Sustainable development issues in implementing PPPs	Prof. James Evans, Dept. of the Environment, Manchester University
<b>C. DELIVERY AND PPP PROJECT CYCLE</b>	
Writing a PPP business case	Ed Farquharson, Partnerships UK

PPP project financing	Nick Beretta, Deloitte
Risks management *	Art Smith, President, National Council for PPPs of the United States and Ray Turner, Delft University of Technology, Netherlands
PPP procurement	Anthony Smith and Pinsent Masons
Contract compliance, performance monitoring, and dispute resolution for PPP projects	Anthony Smith and Pinsent Masons
<b>D. SECTORAL</b>	
<b>PPPS IN TRANSPORT</b>	
Roads	Anthony Pearce, PPP Consultant, Fred Amonya, Senior Consultant, Mott MacDonald Transport Management Consultancy Forbes Johnston, Manager, Mott MacDonald Transport Management Consultancy
Ports	Mott MacDonald Transport Management Consultancy
Railways (intercity rails, intercity rails)	Mott MacDonald Transport Management Consultancy
Airports	Mott MacDonald Transport Management Consultancy
<b>PPPS IN SOCIAL SPHERE</b>	
Schools	Jeffrey May, Skanska Infrastructure Development (and Chris Clifton, Victoria State, Australia)
Hospital	Jeffrey May, Skanska Infrastructure Development (and Chris Clifton, Victoria State, Australia)
Social housing	To be determined
<b>PPPS IN ENERGY SECTOR</b>	
Power generation and distribution	To be determined
Renewable energy projects (geothermal, wind, solar power)	Prof. James Evans, Dept. of the Environment, Manchester University
<b>PPPS IN COMMUNAL SERVICES</b>	
Water supply and sanitation	Building Partnerships for Development in Water and Sanitation (BPD)
Waste management Transforming waste into power	Pinsent Masons

<b>PPPS IN OTHER SECTORS</b>	
Telecommunication	Jean-Christophe de Munain, Alcatel, France
Protection and revitalization of national heritage	To be determined
Tourism and recreation	To be determined
Entertainment and culture	To be determined
Administrative facilities	To be determined
Innovation and science	To be determined

### Timetable for completion

Delivery of final version – 1st set	by 31 August 2009
Review by editorial committee – 1st set	by 30 September 2009
Drafts – 2nd set	by 30 October 2009
Review by editorial committee – 2nd set	by 30 November 2009
Presentation/Approval by 2nd Session of the UNECE Team of Specialists on PPPs of the 1 <sup>st</sup> & 2 <sup>nd</sup> sets of modules	December 2009, Geneva
Market testing events: Presentations to PPP units and private sectors (Asia with UNESCAP: China/ Philippines/Republic of Korea, UNECE region)	2009-2010
Final version of the 1 <sup>st</sup> & 2 <sup>nd</sup> sets of modules	by 30 April 2010
Draft of other modules	by the end of 2010 (tbd)
PPP national implementation campaigns:	2009 – 2011
<ul style="list-style-type: none"> <li>• South East Europe</li> <li>• Kazakhstan and other Central Asia countries</li> <li>• Russian Federation</li> <li>• Other ECE member states (Ukraine, Armenia, Belarus, etc.)</li> </ul>	

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