

## **TEM PROJECT STRATEGY / ACTION PLAN TABLE 1**

1 <sup>st</sup> Review bottlenecks, missing links and other priority transport infrastructure needs on main TEM road corridors in participating countries       1       12         2 <sup>nd</sup> Elaborate new TEM Strategic Plan aiming at covering the identified priority needs       1       12         3 <sup>rd</sup> Investigate alternative links within the TEM region incorporating intermodal approach       10       12         4 <sup>th</sup> Assist in the harmonisation of legislative/administrative status on TEM network operation and the removal of obstacles by promoting compatible new technologies       1       24         5 <sup>th</sup> Selection of actions and support their implementation with involvement of TEM in finding financial means       10       3         6 <sup>th</sup> Achievement of joint declaration for facilitation of border crossing in the countries concerned       10       3         Expected results       >       Inventory of bottlenecks, missing links and needs on road transport system on TEM network       >         >       The establishment and presentation of clear and realistic plan for meeting priority infrastructure needs on road transport system of TEM network       >       Improvement of road and combined transport systems in the TEM region         >       Improvement of road and combined transport systems in the TEM region       Improvement of border crossing operations within TEM region	Priorit	ty: A Action: A1 Title: Review of TEM prioriti	es					
Task NoTasks DescriptionStarting monthDuration in months1stReview bottlenecks, missing links and other priority transport infrastructure needs on main TEM road corridors in participating countries1122ndElaborate new TEM Strategic Plan aiming at covering the identified priority needs1123rdInvestigate alternative links within the TEM region incorporating intermodal approach10124thAssist in the harmonisation of legislative/administrative obstacles by promoting compatible new technologies1245thSelection of actions and support their implementation with involvement of TEM in finding financial means1246thAchievement of joint declaration for facilitation of border crossing in the countries concerned103Expected results>Inventory of bottlenecks, missing links and needs on road transport system on TEM networkTEM network>The establishment and presentation of clear and realistic plan for meeting priority infrastructure needs on road transport systems in the TEM regionImprovement of road and combined transport systems in the TEM region>Increase the use of combined transport > Improvement of border crossing operations within TEM regionImprovement of border crossing operations within TEM region	Total ti	me required for execution <sup>1</sup> 24 months						
No         month         in months           1 <sup>st</sup> Review bottlenecks, missing links and other priority transport infrastructure needs on main TEM road corridors in participating countries         1         12           2 <sup>nd</sup> Elaborate new TEM Strategic Plan aiming at covering the identified priority needs         1         12           3 <sup>rd</sup> Investigate alternative links within the TEM region incorporating intermodal approach         10         12           4 <sup>th</sup> Assist in the harmonisation of legislative/administrative status on TEM network operation and the removal of obstacles by promoting compatible new technologies         1         24           5 <sup>th</sup> Selection of actions and support their implementation with involvement of TEM in finding financial means         1         24           6 <sup>th</sup> Achievement of joint declaration for facilitation of border crossing in the countries concerned         10         3           Expected results         >         Inventory of bottlenecks, missing links and needs on road transport system on TEM network           >         The establishment and presentation of clear and realistic plan for meeting priority infrastructure needs on road transport systems in the TEM region           >         Increase the use of combined transport         Increase the use of combined transport	Parties	involved UN/ECE, TEM , Membe	er Countries					
1 <sup>st</sup> Review bottlenecks, missing links and other priority transport infrastructure needs on main TEM road corridors 1       12         2 <sup>nd</sup> Elaborate new TEM Strategic Plan aiming at covering the identified priority needs       1       12         3 <sup>rd</sup> Investigate alternative links within the TEM region incorporating intermodal approach       10       12         4 <sup>th</sup> Assist in the harmonisation of legislative/administrative status on TEM network operation and the removal of obstacles by promoting compatible new technologies       1       24         5 <sup>th</sup> Selection of actions and support their implementation with involvement of TEM in finding financial means       10       3         6 <sup>th</sup> Achievement of joint declaration for facilitation of border crossing in the countries concerned       10       3         Expected results       >       Inventory of bottlenecks, missing links and needs on road transport system on TEM network       >         >       The establishment and presentation of clear and realistic plan for meeting priority infrastructure needs on road transport systems in the TEM region       >         >       Improvement of road and combined transport systems in the TEM region       >       Improvement of border crossing operations within TEM region	No	Tasks Description	0	Duration in months				
identified priority needs       identified priority needs         3 <sup>rd</sup> Investigate alternative links within the TEM region incorporating intermodal approach       10       12         4 <sup>th</sup> Assist in the harmonisation of legislative/administrative status on TEM network operation and the removal of obstacles by promoting compatible new technologies       1       24         5 <sup>th</sup> Selection of actions and support their implementation with involvement of TEM in finding financial means       1       24         6 <sup>th</sup> Achievement of joint declaration for facilitation of border crossing in the countries concerned       10       3         Expected results       >       >       Inventory of bottlenecks, missing links and needs on road transport system on TEM network         >       The establishment and presentation of clear and realistic plan for meeting priority infrastructure needs on road transport systems in the TEM region       >         >       Improvement of road and combined transport systems in the TEM region       >         >       Improvement of border crossing operations within TEM region	1 <sup>st</sup>	transport infrastructure needs on main TEM road corridors						
incorporating intermodal approach       incorporating intermodal approach         4 <sup>th</sup> Assist in the harmonisation of legislative/administrative status on TEM network operation and the removal of obstacles by promoting compatible new technologies       1       24         5 <sup>th</sup> Selection of actions and support their implementation with involvement of TEM in finding financial means       1       24         6 <sup>th</sup> Achievement of joint declaration for facilitation of border crossing in the countries concerned       10       3         Expected results       >       Inventory of bottlenecks, missing links and needs on road transport system on TEM network         >       The establishment and presentation of clear and realistic plan for meeting priority infrastructure needs on road transport system of TEM network         >       Improvement of road and combined transport systems in the TEM region         >       Increase the use of combined transport         >       Improvement of border crossing operations within TEM region	2 <sup>nd</sup>		1	12				
status on TEM network operation and the removal of obstacles by promoting compatible new technologies       1         5 <sup>th</sup> Selection of actions and support their implementation with involvement of TEM in finding financial means       1       24         6 <sup>th</sup> Achievement of joint declaration for facilitation of border crossing in the countries concerned       10       3         Expected results       >       Inventory of bottlenecks, missing links and needs on road transport system on TEM network         >       The establishment and presentation of clear and realistic plan for meeting priority infrastructure needs on road transport system of TEM network       Improvement of road and combined transport systems in the TEM region         >       Increase the use of combined transport       ystems in the TEM region	3 <sup>rd</sup>	8	10	12				
involvement of TEM in finding financial means6thAchievement of joint declaration for facilitation of border103Expected results> Inventory of bottlenecks, missing links and needs on road transport system on TEM network> The establishment and presentation of clear and realistic plan for meeting priority infrastructure needs on road transport system of TEM network> Improvement of road and combined transport systems in the TEM region> Increase the use of combined transport> Improvement of border crossing operations within TEM region	4 <sup>th</sup>	status on TEM network operation and the removal of	1	24				
crossing in the countries concerned         Expected results         > Inventory of bottlenecks, missing links and needs on road transport system on TEM network         > The establishment and presentation of clear and realistic plan for meeting priority infrastructure needs on road transport system of TEM network         > Improvement of road and combined transport systems in the TEM region         > Increase the use of combined transport         > Improvement of border crossing operations within TEM region	5 <sup>th</sup>		1	24				
<ul> <li>Inventory of bottlenecks, missing links and needs on road transport system on TEM network</li> <li>The establishment and presentation of clear and realistic plan for meeting priority infrastructure needs on road transport system of TEM network</li> <li>Improvement of road and combined transport systems in the TEM region</li> <li>Increase the use of combined transport</li> <li>Improvement of border crossing operations within TEM region</li> </ul>	6 <sup>th</sup>		10	3				
Milestones and Criteria: Elaboration of new TEM Strategic Plan	<ul> <li>Inv</li> <li>net</li> <li>The</li> <li>infr</li> <li>Imp</li> <li>Inc</li> </ul>	entory of bottlenecks, missing links and needs on road transp work e establishment and presentation of clear and realistic plan f castructure needs on road transport system of TEM network provement of road and combined transport systems in the TEM rease the use of combined transport	or meetin					
	Milest	ones and Criteria: Elaboration of new TEM Strategic	Plan					

<sup>&</sup>lt;sup>1</sup> The application of the action plan is a complex and long-term procedure. The present plan represents only a first part for a period of two years and should be incorporated to the Projects' Work Plan TEM Project Action Plan adopted by the Steering Committee in its 35<sup>th</sup> session in Trieste-Italy 30 May to 1

June 2001



# **TEM PROJECT STRATEGY / ACTION PLAN**

### TABLE 2

			·	IABLE 2						
Priority	: A	Action: A2	Title: T	EM Integration into Pan <b>B</b>	Luropea	n				
			T	ransport						
Total ti	ne req	uired for execution		24 months						
Parties										
		and the second		REGIO, ENLARGEMENT), PEI						
NGOs Institu		oplatforms, U	JNICE,	Eurochambres, IRU) Universit	ties and	Research				
Task No			Tasks	Description	Starting month	Duration in months				
1 <sup>st</sup>				dialogue and institutional co- N, REGIO, ENLARGEMENT	ASAP	24				
2 <sup>nd</sup>		poration of s iding interest	selected	TEM activities into EU-ISPA	ASAP	24				
3 <sup>rd</sup>	StrengtheningTEM as monitoring& managementASAP24instrument of Pan-European CorridorsDevelopment									
4 <sup>th</sup>		otion of activentiation of activentiation of active	e partici	pation of all TEM members at	5	20				
5 <sup>th</sup>		ribution of T ges concept in (		the development of the Freight E Europe	5	20				
6 <sup>th</sup>	non-(	Governmental	Örgani	dialogue and co-operation with sations (Europlatforms, UNICE, rsities and Research Institutions	5	20				
7 <sup>th</sup>		vement of TEN rams Framewo		EU Research and Development	3	22				
moi	oroven nitorin oroven ohasis rease ( ntribu	nent to the Par ng PETC and I nent of road a on interchang the application	PETRA and com es betwe of PPP ropean T	bined transport networks in CE en modes in the CE & SE ransport Research & Developmer	&SE Eu	-				
		<u>l Criteria:</u> C DC TPFN	and DET	C and PETRA for joint actions						

MoU with EC DG TREN, and PETC and PETRA for joint actions.

TEM Project Action Plan adopted by the Steering Committee in its 35<sup>th</sup> session in Trieste-Italy 30 May to 1 June 2001



**TEM PROJECT STRATEGY / ACTION PLAN** 

TABLE 3

	D	D1										
Priority	<b>·: B</b>	Action: <b>B1</b>		ooperation of TEM with o	ther co	untries						
			a	nd fora								
Total ti	me req	12 months										
		lved: UN/ECE CAT, FEPI, E	1	TER, CEI, TINA Successors, BS SA)	EC, OEC	D, ECM						
Task No	Tasks Description     Starting month       D     L											
1 <sup>st</sup>		1 I		with other related initiatives and sors, BSEC, OECD, ECMT etc.	13	12						
2 <sup>nd</sup>	Devel (CLE	lop co-opera CCAT, FEPI, E		vith other European NGOs O, ECSA)	13	12						
3 <sup>rd</sup>	netwo		Ports -	with other components of the Inland Ports – Air Ports – SSS (ation)	13	12						
4 <sup>th</sup>	netwo	x Sea, Caspia	bouring	at the possible level TEM regions ( Baltic, Mediterranean, N Africa, Euro-Asian, Trans-	13	12						
5 <sup>th</sup>		U	0	EM interest in the application of les (ITS, Telematics, informatics	13	12						
6 <sup>th</sup>	align	ments and dyn	amism t	• TEM network, extensions, owards neighbouring regions, y and multimodal transfer points	4	6						
7 <sup>th</sup>	prom		-operati	meeting under UN/ECE for on with all parties concerned for ectives	19	6						
Expect	ted res	<u>sults</u>										
> Spe > Cre	edier eation	attainment of ' of the most ad	vanced ]	jectives European transport cooperation a ship of transport development in								
Milesto	nes and	<u>l Criteria: Orga</u>	nisation	of a the High level meeting under	UN/ECE	1						



### TEM PROJECT STRATEGY / ACTION PLAN TABLE 4

Priorit	y: B Action: B2 Title: TEM Visibility									
Total t	me required for execution 12 months									
Partie	s involved: UN/ECE, TEM, Transport Press									
Task No	Tasks Description	Starting month	<b>Duration</b> in months							
1 <sup>st</sup>	Elaboration of a European Transport Press List & Dispatch regularly Press Releases on projects actions	2 1	24							
2 <sup>nd</sup>	Creation of TEM Project Website within the UN/ECE1Website and constantly update it1									
3 <sup>rd</sup>	Update TEM Brochure	4	3							
4 <sup>th</sup>	Feed back members with TEM news	4	21							
5 <sup>th</sup>	<b>Continuation and further strengthening of co-operation</b> with UN/ECE ITC and its Subsidiary Bodies	n 1	24							
6 <sup>th</sup>	Presence in European Transport fora	4	21							
7 <sup>th</sup>	Organization / Participation in regional and national event for presentation of the project	s 10	15							
8 <sup>th</sup>	Strengthen TEM PCO by securing more financial and human resources	n 6	19							

Expected results

- > Improvement of acceptance and recognition of TEM work
- > Increase of high level support from country members and international community
- Strengthen TEM monitoring system efficiency

**Milestones and Criteria:** 

Creation of Website, Publication of new Brochure, regular dispatch of Press Releases and TEM news letters



## TEM PROJECT STRATEGY / ACTION PLAN TABLE 5

<b>Priority : C</b>	Priority : C Action: C1 Title: Assessment, Review and Further Planing												
Total time re													
<b>Parties involu</b>	Parties involved: UN/ECE, TEM												
	Tasks Description												
Assessment	22	3											
actions	<b>–</b> • •												

### **TEM Project Tasks for Consideration** Table 6 1. Efforts for active participation in Stability Pact in the SE Europe 2. Institutional participation/membership of related European Organizations (EC, ECMT, IFIs, NGOs) as associated members or as observers in TEM 3. Creation of national TEM Steering Committees under national project offices, for co-ordination of efforts at national level with parties concerned 4. Assurance of continuity of TEM main links irrespective to membership 5. Regular evaluations of the project at the end of every Phase and try to specify criteria for assessment of the degree of Success or failure 6. Concentration of TEM efforts on achievement of their specific and general objectives 7. Try for a joint Transport Ministers Council from member countries for political support of TEM TER Projects



#### TEM PROJECT STRATEGY / ACTION PLAN ABRIVIATIONS/EXPLANATIONS TABLE 7

ISPA	Instrument for Structural Policies for Pre-Accession
PETC	Pan European Transport Corridors
PETRA	Pan European Transport Areas
Freight Village	Synonym to Transport/Logistic Centre
Europlatforms	European Network of Transport/Logistic Centres
UNIĈE	Union des Confederations de l'industrie et des employeurs D'
	Europe
IRU	International Road Transport Union
Eurochambres	Association of European Chambers of Commerce and Industry
PPP	Private Public Partnership
CEI	Central European Initiative
TINA	Transport Infrastructure Needs Assessment
BSEC	Black Sea Economic Cooperation
NGOs	Non Governmental Organisations
CLECAT	European Liaison Committee of Freight Forwarders
FEPI	Federation of European Inland Ports
EIA	European Intermodal Association
ESPO	European Sea Ports Organisation
ECSA	European Community Shipowners Association
SSS	Short Sea Shipping
ITS	Intelligent Transport Systems
ITC	Inland Transport Committee
ECMT	European Conference of Ministers of Transport
IFIs	International Financial Institutions



TEM PROJECT STRATEGY / ACTION PLAN – MASTER TIME TABLE

TABLE 8

Tasks			Year	· 2001				Year 2002												Year 2003					
Actions	Jul	Aug	Sept			Dec	Jan	Feb	Mar	Apr	May				Sept	Oct	Nov	Dec	Jan			Apr	May	Jun	
	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	
$\frac{\underline{\mathbf{A1}}}{1-2}$																									
1-2																									
4 - 5																									
6																									
<u>A2</u> 1-3																									
1-3																									
4 - 6 7																									
/																									
<b>B</b> 1																									
<u>B1</u> 1 - 5																									
6 7																								<b></b>	
1.2																									
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4																									
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67																									
8																									
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<u>C1</u>																									