

Strengthening Security and Inter-operability along Euro-Asian Inland Transport Corridors

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Leading network operator in combined transport



926,000 road consignments

1,720,000 TEUs

130 trains per day

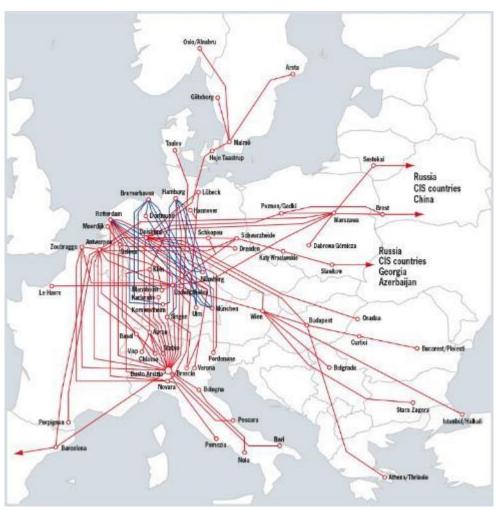
526 employees

6,900 rail platforms

100% low-noise wagon fleet

CHF 580 million turnover

EUR 500 million turnover







Hupac Group companies – Market presence

Hupac Ltd

Chiasso
Parent company
Asset Management

Hupac Intermodal Ltd

Chiasso Sales & operations Terminal operations

Termi Ltd

Chiasso Terminal construction Facility management

Switzerland

Hupac SpA

Busto Arsizio Terminal operations Railway operations

Fidia SpA

Milano Terminal operations Warehouse logistics

Centro Intermodale SpA

Milano Terminal construction Facility management

Terminal Piacenza Intermodale Srl

Piacenza

Terminal operations

Piacenza Intermodale Srl

Piacenza

Facility management Warehouse logistics

Termi SpA

Busto Arsizio Terminal construction Facility management

Hupac Intermodal Italia Srl

Busto Arsizio Sales

Hupac Intermodal NV

Rotterdam Service provider

Hupac Intermodal BVBA

Antwerp
Terminal operations
Facility management

Hupac GmbH

Singen Service provider

Hupac Maritime Logistics GmbH

Duisburg Maritime service

ERS Railways BV

Rotterdam; branch office Hamburg Maritime services

West Europe

Hupac Terminal Brwinów

Warszawa

Terminal construction

Intermodal Express LLC

Moscow

Sales & operations

Hupac LLC

Moscow

Rolling stock management

Hupac International Logistics (Shanghai) Co.

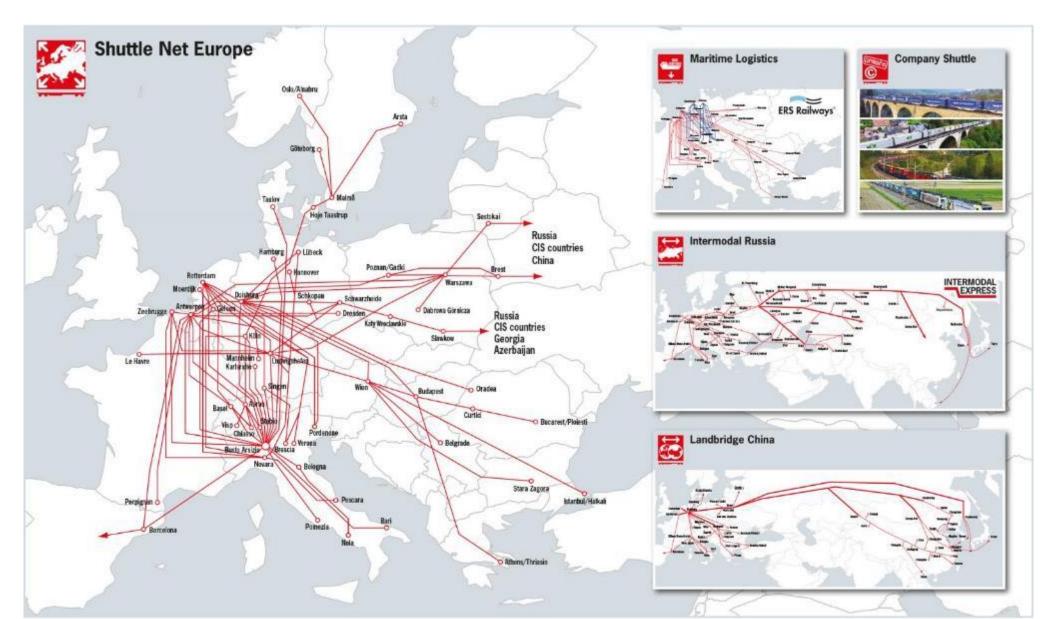
Shanghai

Sales & operations

East Europe & Far East

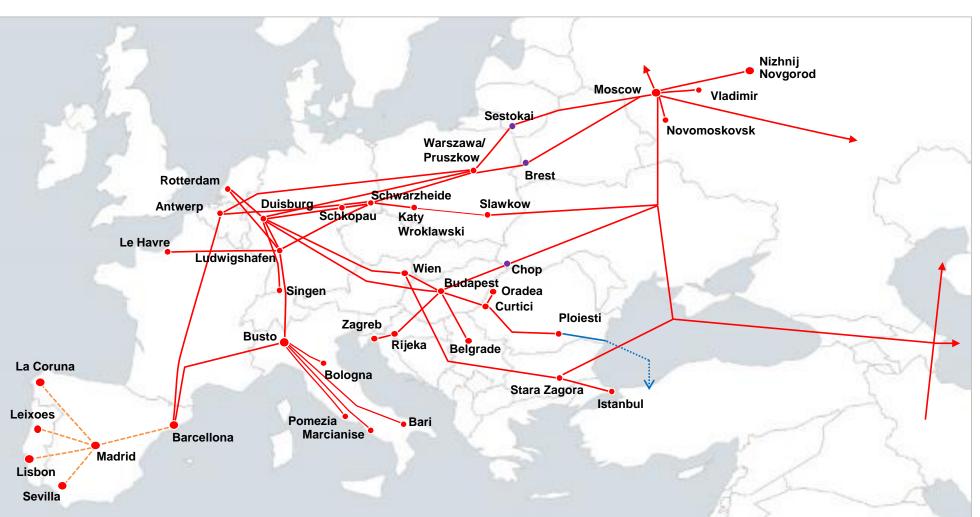


Hupac Group – combined advantage for logistics





European network connecting the Eurasian railways network



Train per week

mani comicoliono artor ciam	
Slawkow ≒ Antwerp	2
Slawkow ≒ Ludwigshafen	2
Slawkow ≒ Duisburg	2
Slawkow ≒ Busto	2
Slawkow ≒ Rotterdam	2
Slawkow ≒ Barcelona	2
Slawkow Le Havre	2

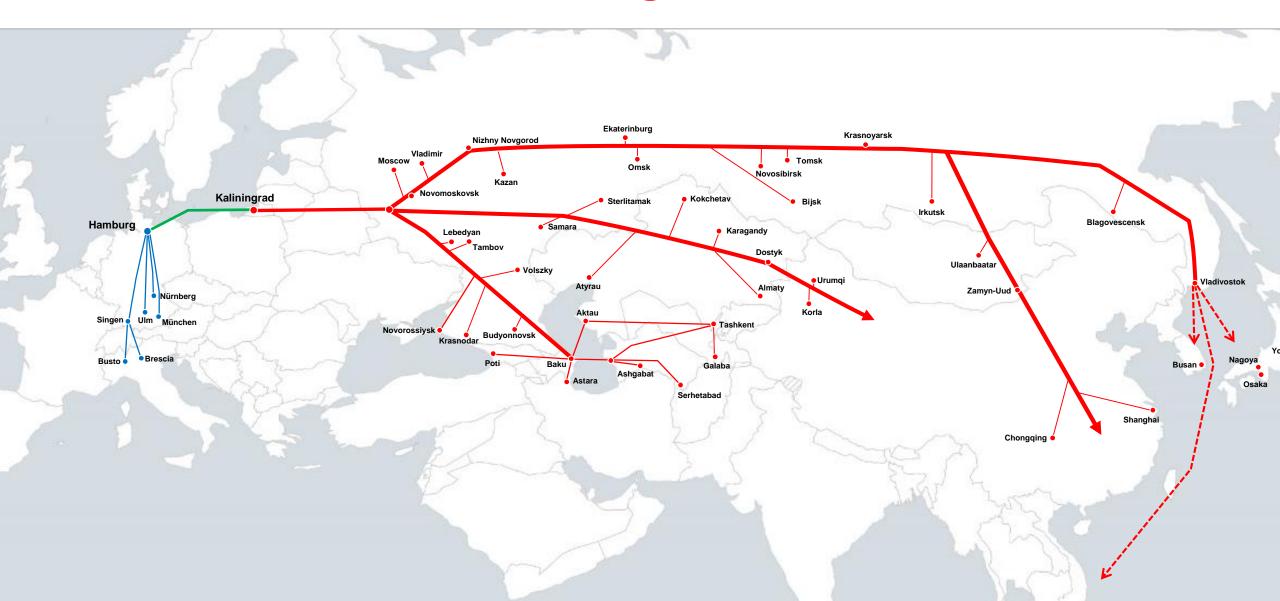
Main connections after Slawkow

Main connections after Brest/Sestokai /Pruszkow

Pruszkow ≒ Antwerp	3
Pruszkow ≒ Ludwigshafen	3
Pruszkow	3
Pruszkow	5
Pruszkow	3
Pruszkow ≒ Barcelona	3
Pruszkow ≒ Le Havre	2

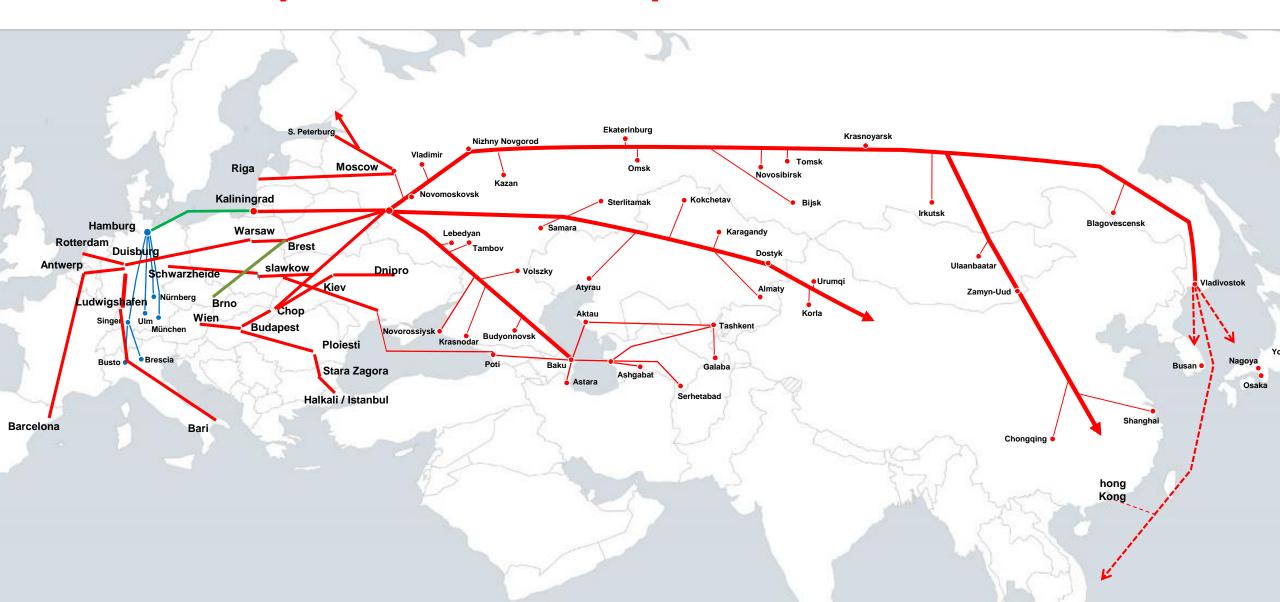


New Connections via Kaliningrad

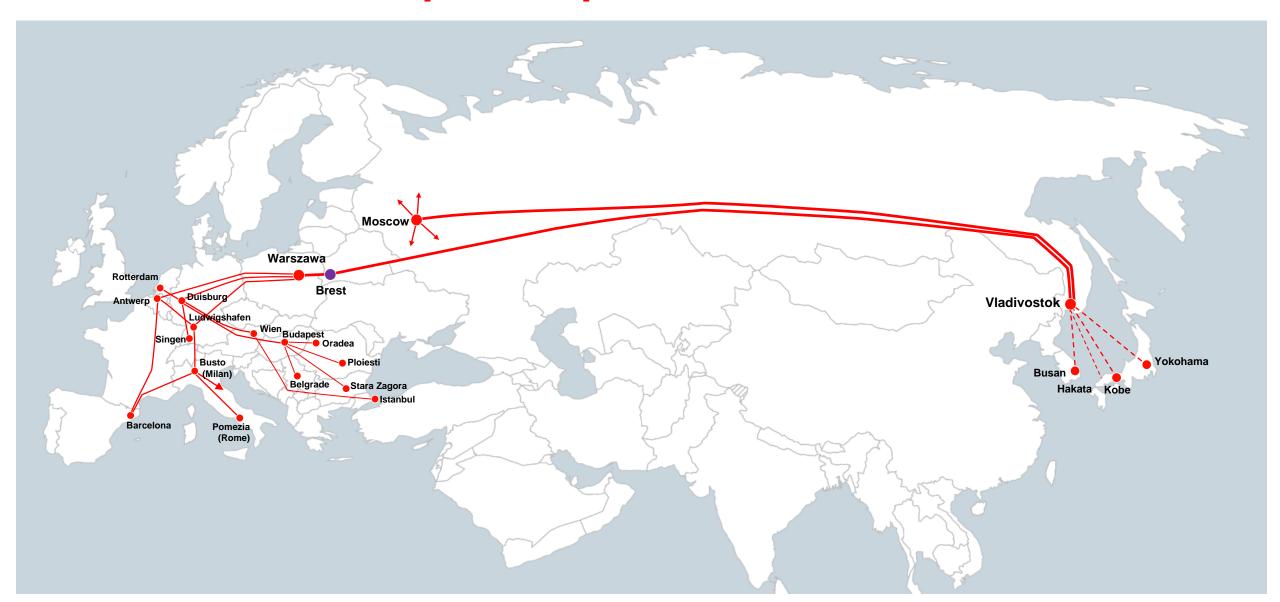




Service Map of Intermodal Express



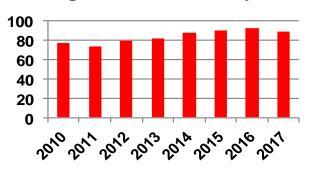






Rolling stock maintenance in Busto Arsizio

Rolling stock availability in %



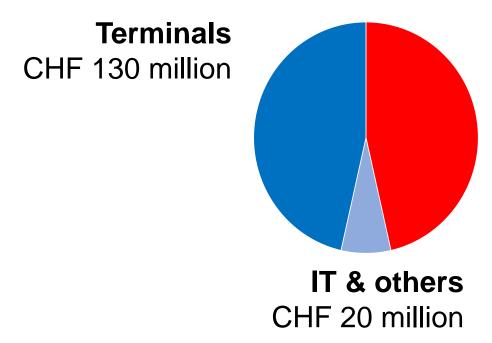




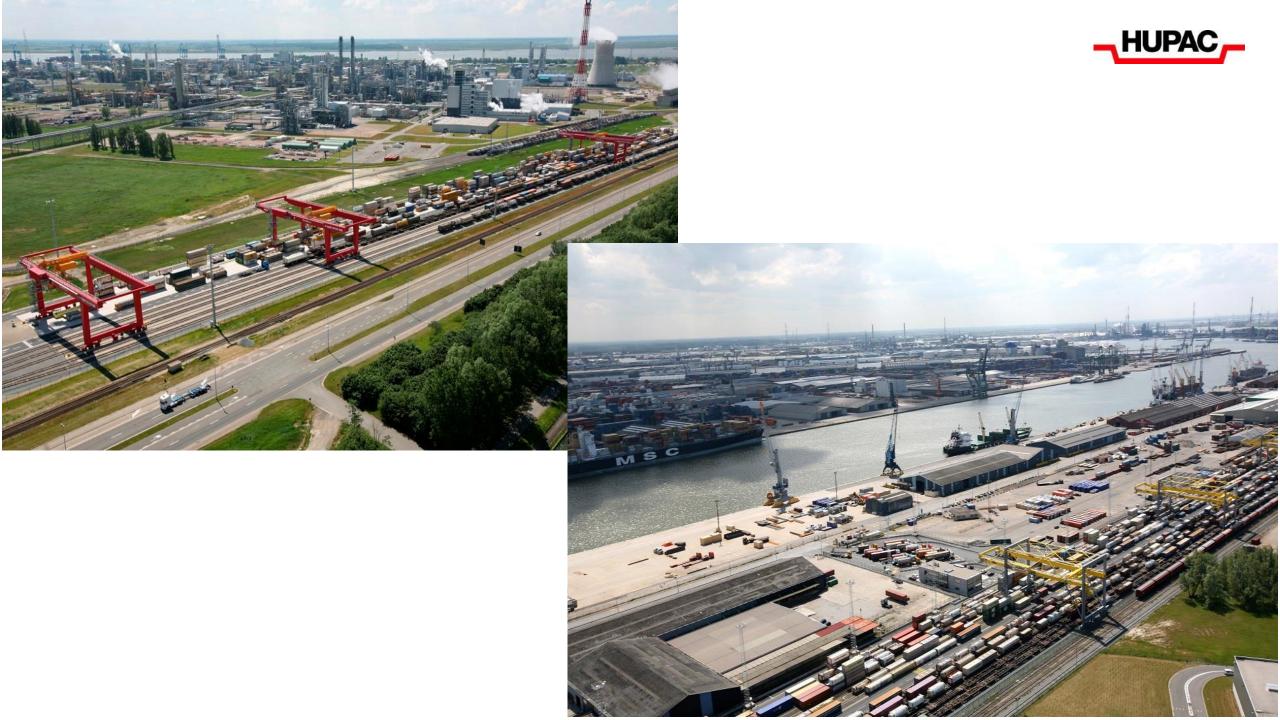
	Workshop	Wheelset refurbishing center
Opening	July 2010	September 2012
Area	20,000 m ²	9,000 m ²
Activity	Repair and preventive maintenance of medium level	Wheelset reconditioning and non-destructive testing
Investment	EUR 7.5 million	EUR 8 million
Operator	RIFER	RIFER
Max. output	30 wagons a day	45 wheelsets per work shift



Strategy 2016-2020: Hupac invests CHF 280 million



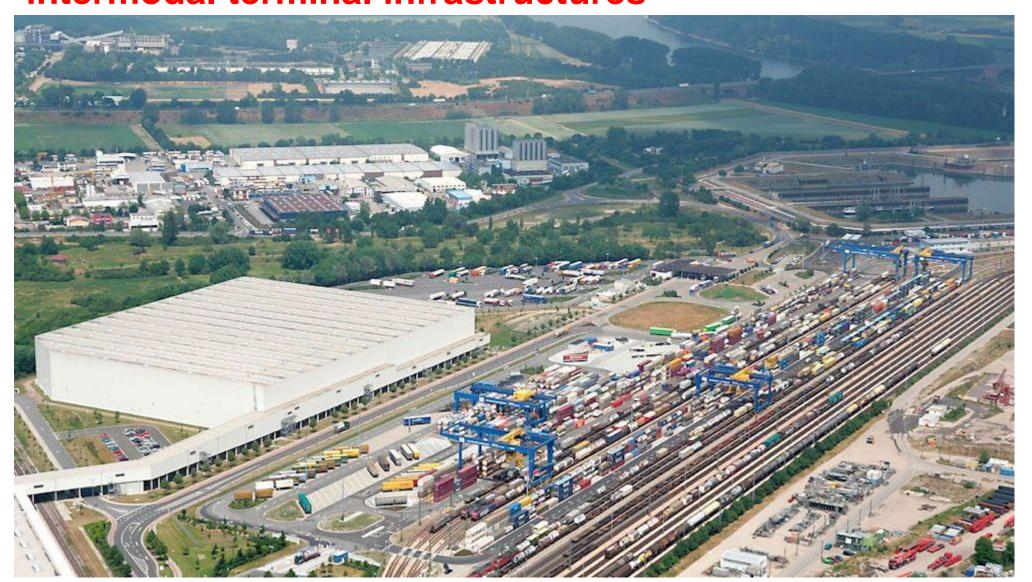
Rolling stock CHF 130 million



Terminal KTL

HUPAC

When Industry logistics and railway meets for intermodal terminal infrastructures









Projecting new terminal

Heart of logistics park, fast reloading of trains, high frequency of trains



Milano Smistamento

In attesa di inizio lavori

Stato del progetto: definitivo

Capacità massima annuale: ca. 390.000 UTI

Finanziamento della fase 1 confermato dall'Ufficio Federale

dei Trasporti (UFT)



Piacenza

Possibile inizio lavori: 2016

Stato del progetto: in fase di valutazione

Capacità massima annuale: ca. 190.000 UTI

Presentazione domanda di finanziamento all'UFT: 2015



Brescia

Possibile inizio lavori: 2018

Stato del progetto: in fase di valutazione

Capacità massima annuale: ca. 190.000 UTI

Presentazione domanda di finanziamento all'UFT: 2017



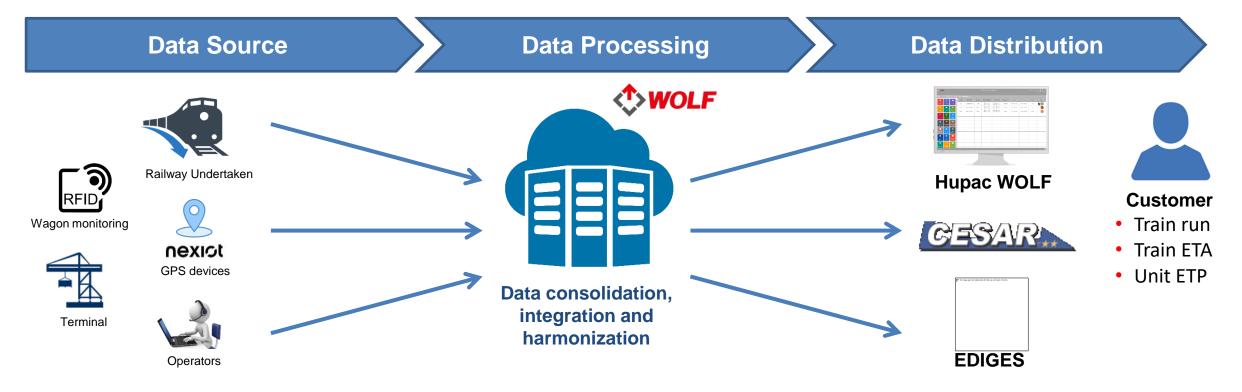
Six steps help get the digital transformation going together with customers



- 1. Start from the customer: Prioritize key customer journeys and digitize end to end
- 2. Break your functional silos: Build a cross-functional team with a clear mandate and digital talent
- 3. Create measurable targets: Develop quantitative targets for each team/projects
- 4. Translate digital ambition into resource allocations and budgets: Significantly reallocate investments
- 5. Focus on talent: Infuse new leaders into organization; retain existing digital talent
- 6. Maximize value of two-speed IT: Digitally enable your legacy infrastructure



New Digital concepts and solutions



- Train run and ETA/ETP are collected from the RUs, Terminals and other sources (EDIGES or semi-automatic)
- Train's current position is shown regularly via a GPS receiver every ten minutes (Nexiot)

- Hupac data centers receive data related to the trains in real-time
- Big data architecture support the data collection
- Hupac WOLF core software analyzes and transforms the data into useful business information
- This is then made available on a WOLF online portal, via CESAR or via EDIGES data interfaces
- Integration with the customers and partners



Combined transport – future-oriented system

EU target: transportation > 300 km on rail or ship; 2030 = 30%, 2050 = 50%

Transiberian route Target: 2 Mio. Teus in transit within 2025

Standardized system Hundreds of thousands of standard loading units (containers, swap bodies, semi-trailers) 700 terminals and ports 60,000 rail platform

Advantages for all

- 5.9 billion EUR turnover
- > 41,000 jobs
- > 18.1 million tons CO₂ reduction
- > 2.2 billion EUR less external costs

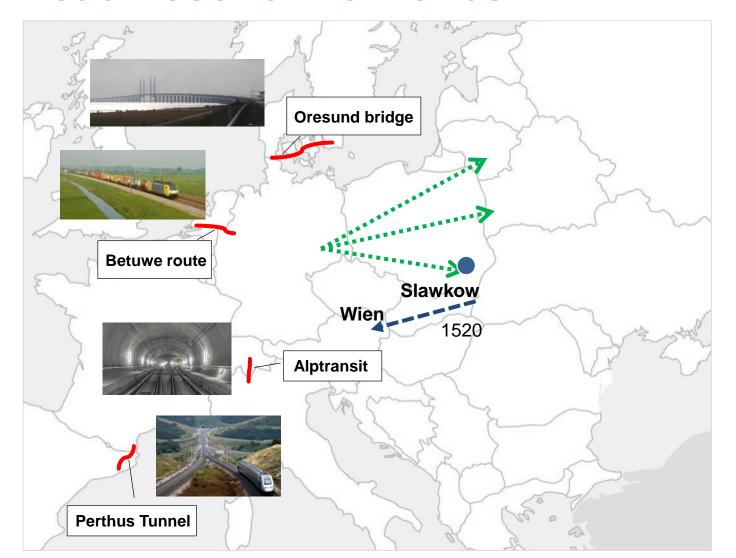
Source: UIC Report on Combined Transport 2014

2,000 cargo locomotives

Long-term system commitment



The usage of new railway infrastructures and the readiness for new ones





Increase of the productivity of Multimodal transport

Infrastructure

→ Longer and heavier trains: in addition harmonisation in Europe as well as between 1435 EU, 1520 and in China

Simplification of communication among the railways in the Eurasian platform

- → Telegraph......among all the railways.....solutions to overtake this system
- → Customs clearance operations: please just one language and one form.

Cost of empty positioning

→ A reduction of costs for empty container and empty wagon positioning

Harmonization of rules

→ Harmonization among all railway networks



Solutions

All stakeholders from the market shall cooperate to push Chinese Railways and Railway Ministry

To follow the standard of the international agreements that they accepted:

- Acceptance all the ISO CERTIFICATE OF TANK and any tank certified.
- 2. Opening of all terminal for transportation of tank for Domestic and International connections
- 3. Accepting the mixed loaded of box and tank container in the international block trains
- 4. Recognized the international MSDS paperwork
- 5. Finally authorize the transport of DG Cargo accoring to SMGS General Terms and RID.

WE NEED TO BE TOGETHER -

ANY LEVEL OF THE LOGISTICS SUPPLY CHAIN INCLUDING CARGO SHIPPERS AND OWNER WE NEED TO WORK TOGETHER

THE ONLY WAY FOR A STANDARDIZATION OF THIS TRANSPORT TECHNOLOGY.

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Thank you for your attention!

